

JOHNS HOPKINS HOSPITAL: JOHNS HOPKINS HEALTH SYSTEM

Table 1. **Medical Debt Lawsuits: 2009 - 2018¹**

Total Lawsuits	2,967
Total Amount	\$5,965,398
Median Amount	\$1,409
Number of Garnishments	673
Total Amounts Subject to Garnishments	\$1,321,817

Table 2. **Revenue and Profits: 2009 - 2018²**

Total Operating Revenue	\$19,861,730,000
Total Net Income	\$609,011,000

Table 3. **Executive Compensation: 2014 - 2018³**

Total Executive Compensation	\$124,919,403
Number of Annual Payments to Executives	196
Number of Individual Executives	56
Number of Annual Payments Over \$1 Million	35
Number of Annual Payments that Put Executives Above the 1% Income Bracket in Maryland	82

Table 4. **Hospital Provided Charity Care and Charity Rate Support: 2014 - 2018⁴**

Total Charity Care Provided by Hospital	\$133,216,000
Charity Care Rate Support Provided by Maryland All Payer System	\$169,496,419
Windfall to Hospital for Charity Care After Rate Support	\$36,280,419

Table 5. **Charity Care Percentage⁵: Before and After Receiving Rate Support⁶**

Year	Hospital's Charity Care Percentage Before Rate Support	Hospital's Charity Care Percentage After Rate Support
2014	1.7%	-0.1%
2015	1.5%	-0.8%
2016	1.0%	-0.5%
2017	1.0%	-0.1%
2018	1.1%	-0.1%

Table 6. **Charity Care Denial Rates: 2017 - 2018⁷**

Application for Charity Care Received	1,747
Application for Charity Care Approved	928
Application for Charity Care Denied	819
Percent Charity Care Denied	46.9%
Statewide Denial Average	9.5%

Table 7. **Annual Payments to Hospital Executives Earning Above the Top 1%⁸**

Year	Name	Title	Total
2014	Ronald R Peterson	President	\$3,399,523
2018	Ronald R Peterson	Corporate Vice Chairman	\$3,154,877
2017	Ronald J Werthman	Former Officer	\$3,002,347
2016	Ronald R Peterson	President, Trustee	\$2,988,093
2017	Ronald R Peterson	Corporate Vice Chairman	\$2,765,436
2015	Ronald R Peterson	President	\$2,614,246
2018	Ronald J Werthman	Former Officer	\$2,599,878
2016	Ronald J Werthman	V.P. Finance & Treasurer	\$2,263,454
2015	Judy A Reitz	Executive V.P. & C.O.O	\$1,892,164
2014	Judy A Reitz	Executive V.P. & C.O.O	\$1,857,109
2016	Judy A Reitz	Executive V.P. & C.O.O	\$1,759,070
2015	Joanne E Pollak	Former Officer	\$1,615,829
2018	Pamela D Paulk	Former Officer	\$1,606,148
2014	Joanne E Pollak	Former Officer	\$1,589,160
2016	Joanne E Pollak	Former Officer	\$1,557,407
2017	Pamela D Paulk	Former Officer	\$1,554,192
2015	Ronald J Werthman	V.P. Finance & Treasurer	\$1,538,166
2014	Ronald J Werthman	V.P. Finance & Treasurer	\$1,523,621
2016	Pamela D Paulk	Former Officer	\$1,434,818
2017	Joanne E Pollak	Former Officer	\$1,299,425
2015	G Daniel Shealer Jr	VP & Gen Counsel, VP Corp	\$1,190,848
2016	Richard O Davis PhD	Former Officer	\$1,171,021
2018	Redonda G Miller MD	President	\$1,169,796
2014	Richard O Davis PhD	Former Officer	\$1,169,250
2015	Richard O Davis PhD	Former Officer	\$1,150,361
2016	G Daniel Shealer Jr	VP & Gen Counsel, VP Corp	\$1,148,830
2015	Pamela D Paulk	Former Officer	\$1,104,199
2017	Judy A Reitz	Former Officer	\$1,089,845
2014	G Daniel Shealer Jr	VP & Gen Counsel, VP Corp	\$1,081,851
2016	Sally W MacConnell	V.P., Facilities	\$1,063,088

Year	Name	Title	Total
2018	G Daniel Shealer Jr	VP & Gen Counsel, VP Corp	\$1,060,830
2015	Sally W MacConnell	VP Facilities	\$1,046,141
2018	Daniel B Smith	VP Finance & CFO	\$1,039,241
2017	Richard O Davis PhD	Former Officer	\$1,029,932
2017	G Daniel Shealer Jr	VP & Gen Counsel, VP Corp	\$1,020,446
2017	Daniel B Smith	VP Finance & CFO	\$996,677
2014	Sally W MacConnell	V.P., Facilities	\$986,615
2017	Sally W MacConnell	VP Facilities	\$979,408
2014	Pamela D Paulk	Former Officer	\$976,551
2018	Sally W MacConnell	VP Facilities	\$850,492
2018	Charles B Reuland Scd	VP & COO	\$833,429
2017	Bonnie Windsor	VP Human Resources	\$795,096
2017	Kenneth Grant	VP General Services	\$751,266
2017	Dalal J Haldeman PhD	Former Officer	\$730,196
2016	Dalal J Haldeman PhD	Former Officer	\$721,269
2016	Bonnie Windsor	V.P., Human Resources	\$711,168
2018	Kenneth Grant	VP General Services	\$700,069
2018	Deborah Baker	VP Nursing & Patient Care	\$695,313
2016	Kenneth Grant	V.P., General Services	\$691,065
2014	Stuart Erdman	Assistant Treasurer	\$678,907
2016	Karen B Haller PhD	Former Officer	\$677,646
2015	Kenneth Grant	V.P., General Services	\$665,840
2015	Karen B Haller PhD	V.P., Nursing & P.C. Svcs	\$627,946
2014	Kenneth Grant	V.P., General Services	\$622,135
2014	Karen B Haller PhD	V.P., Nursing & P.C. Svcs	\$615,771
2017	Charles B Reuland Scd	VP & COO	\$614,892
2015	Dalal J Haldeman PhD	Former Officer	\$611,869
2018	Dalal J Haldeman PhD	Former Officer	\$608,973
2017	Karen B Haller PhD	Former Officer	\$605,648
2016	Edward B Chambers	Administrator Pediatrics	\$597,039
2017	Redonda G Miller MD	President	\$596,253

Year	Name	Title	Total
2018	Karen B Haller PhD	Former Officer	\$587,378
2016	Walker Wylie	Executive Management	\$587,201
2014	Dalal J Haldeman PhD	V.P., Mktg & Communication	\$538,030
2017	Deborah Baker	VP Nursing & Patient Care	\$531,139
2018	Walker Wylie	Executive Management	\$527,413
2015	Bonnie Windsor	V.P., Human Resources	\$521,191
2016	Samuel H Clark Jr	Assistant Secretary	\$520,608
2018	Peter Hill	VP Medical Affairs	\$515,458
2014	Walker Wylie	Executive Management	\$510,559
2017	Walker Wylie	Executive Management	\$510,518
2016	Steven Mandell	Sr Director Info Svcs	\$506,576
2015	Walker Wylie	Executive Management	\$505,528
2014	Samuel H Clark Jr	Assistant Secretary	\$496,974
2016	Sharon Krumm	Director Of Nursing	\$492,644
2014	Edward B Chambers	Administrator Pediatrics	\$483,418
2015	Edward B Chambers	Administrator Pediatrics	\$481,254
2018	Samuel H Clark Jr	Assistant Secretary	\$475,626
2018	Edward B Chambers	Administrator Pediatrics	\$475,318
2015	Samuel H Clark Jr	Assistant Secretary	\$453,629
2017	Peter B Mancino	Secretary	\$451,016
2017	Samuel H Clark Jr	Assistant Secretary	\$450,729

Endnotes

- 1 Medical debt lawsuit data based on analysis of the case records of the Maryland Judiciary, available here: Maryland Judiciary Case Search Disclaimer: <http://casesearch.courts.state.md.us/casesearch/inquiry-index.jsp>
- 2 Financial Information from audited financial reports and the Maryland Health Services Cost Review Commission's Disclosure of Hospital Financial and Statistical Data, appropriate years: <https://hscrc.state.md.us/Pages/pdr-annual-reports.aspx>
- 3 Executive compensation was found on IRS Form 990 for appropriate years. Note: Multi-hospital systems often report the same executives on multiple 990 forms for individual hospitals.
- 4 Maryland Health Services Cost Review Commission, Community Benefits Program, Maryland Hospital Community Benefit Financial Report: FY 2014 - 2018.
- 5 Charity Care Percentage refers to the cost of charity care as a percentage of operating expenses.
- 6 Charity amounts and rate support are taken from the Maryland Health Services Cost Review Commission, Community Benefits Program, Maryland Hospital Community Benefit Financial Report: FY 2014 - 2018. Operating Expenses are taken from audited financial reports, appropriate years.
- 7 Source: Maryland Health Services Cost Review Commission, Annual Report of Revenue, Expenses, and Volumes, Supplemental Schedule VIII Debt Collection/Financial Assistance Report, <https://hscrc.state.md.us/Pages/ar-rev.aspx>
- 8 According to the Economic Policy Institute, the income threshold to be in the 1% in Maryland is \$445,783. Estelle Sommeiller and Mark Price, "The New Gilded Age: Income Inequality in the US by State, Metropolitan Area, and County" Economic Policy Institute, July 19, 2018. <https://www.epi.org/publication/the-new-gilded-age-income-inequality-in-the-u-s-by-state-metropolitan-area-and-county/>